Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 9, 2024

Company name: NITTOC CONSTRUCTION CO., LTD.

Stock exchange listing: Tokyo

Stock code: 1929 URL https://www.nittoc.co.jp

Representative: President & Representative Director Yasuo Wada

Manager,

Inquiries: Accounting Department, Masakazu Itabashi TEL 03-5645-5047

Administration Division

Scheduled date of ordinary general meeting of shareholders: June 21, 2024
Scheduled date to file Securities Report: June 24, 2024
Scheduled date to commence dividend payments: June 24, 2024

Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen %		Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	71,880	(1.4)	4,356	(20.1)	4,397	(19.5)	3,066	(13.1)
Year ended March 31, 2023	72,918	10.4	5,451	20.5	5,462	18.1	3,526	5.9

Note: Comprehensive income Year ended March 31, 2024 ¥3,848 million [4.4%] Year ended March 31, 2023 ¥3,686 million [14.8%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	73.49	-	9.3	8.2	6.1
Year ended March 31, 2023	84.56	_	11.3	10.5	7.5

Reference: Share of profit (loss) of entities accounted for using equity method

Year ended March 31, 2024 Year ended March 31, 2023 ¥— million ¥— million

(2) Consolidated financial position

	Total assets Net assets		Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	54,425	34,037	62.2	811.40	
As of March 31, 2023	52,809	32,127	60.3	763.67	

Reference: Equity As of March 31, 2024 ¥33,858 million As of March 31, 2023 ¥31,849 million

(3) Consolidated cash flows

(b) components such he was				
	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	4,421	(2,287)	(1,965)	19,644
Year ended March 31, 2023	2,659	(1,788)	(2,171)	19,457

2. Cash dividends

		Annu	al dividends per	Total cash	Dividend payout	Ratio of dividends to net assets		
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	_	20.00	-	25.00	45.00	1,876	53.2	6.0
Year ended March 31, 2024	-	22.00	-	25.00	47.00	1,961	64.0	6.0
Year ending March 31, 2025 (Forecast)	_	22.00		26.00	48.00		55.6	

Note: Breakdown of fiscal year-end dividends for the fiscal year ended March 31, 2023:

Ordinary dividend of ¥20.00, and commemorative dividend of ¥5.00

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	32,300	(7.7)	1,500	(4.3)	1,500	(8.0)	1,100	(0.0)	26.36
Full year	73,000	1.6	5,400	23.9	5,400	22.8	3,600	17.4	86.27

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024 No (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Changes in accounting policies due to other reasons: No Changes in accounting estimates: No Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end	of the period (including treas	sury shares)	
As of March 31, 2024	41,731,951 shares	41,708,367 shares	
Number of treasury shares at the end of t	he period		
As of March 31, 2024	3,732 shares	As of March 31, 2023	2,817 shares
Average number of shares during the per	riod		
Year ended March 31, 2024	41,721,561 shares	Year ended March 31, 2023	41,706,414 shares

Reference: Summary of non-consolidated financial results

1. Non-consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Non-consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	69,878	1.0	4,480	(7.3)	4,746	(2.3)	3,324	5.6
Year ended March 31, 2023	69,206	8.3	4,831	12.0	4,857	6.1	3,147	(6.2)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended March 31, 2024	79.68	=
Year ended March 31, 2023	75.46	_

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	52,884	33,061	62.5	792.30	
As of March 31, 2023	51,347	31,102	60.6	745.77	

Reference: Equity

As of March 31, 2024

¥33,061 million

As of March 31, 2023

¥31,102 million

2. Forecast of non-consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	31,000	(9.3)	1,450	(11.9)	1,450	(24.1)	1,050	(20.0)	25.16
Full year	69,000	(1.3)	5,000	11.6	5,100	7.5	3,400	2.3	81.48

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

^{*} Proper use of forecasts of financial results, and other special matters

Financial results forecasts are based on information available to the Company at the time of release of this document. Actual financial results may differ from the forecast figures due to various factors going forward.

Consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	As of March 31, 2023	As of March 31, 2024
ssets		
Current assets		
Cash and deposits	19,457	19,644
Notes receivable, accounts receivable from completed	18,395	17,992
construction contracts and other	10,373	17,772
Electronically recorded monetary claims - operating	3,462	2,979
Merchandise and finished goods	31	29
Real estate for sale	0	0
Costs on construction contracts in progress	284	235
Raw materials and supplies	355	698
Other	446	641
Allowance for doubtful accounts	(2)	=
Total current assets	42,431	42,222
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,674	1,632
Machinery, vehicles, tools, furniture and fixtures, net	1,542	1,731
Land	2,578	2,578
Construction in progress	633	654
Other, net	2	2
Total property, plant and equipment	6,430	6,598
Intangible assets	578	557
Investments and other assets		
Investment securities	1,040	3,119
Deferred tax assets	1,978	1,555
Other	370	393
Allowance for doubtful accounts	(21)	(21
Total investments and other assets	3,368	5,046
Total non-current assets	10,377	12,202
Total assets	52,809	54,425

		(Millions of yen)
	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts	11,539	12,133
and other	11,339	12,133
Income taxes payable	1,149	658
Advances received on construction contracts in progress	423	980
Provision for warranties for completed construction	170	172
Provision for loss on construction contracts	28	248
Provision for bonuses	1,138	845
Provision for bonuses for directors (and other officers)	39	35
Other	2,070	1,349
Total current liabilities	16,559	16,422
Non-current liabilities		
Retirement benefit liability	4,023	3,866
Other	98	98
Total non-current liabilities	4,122	3,964
Total liabilities	20,681	20,387
Net assets		
Shareholders' equity		
Share capital	6,052	6,064
Capital surplus	1,753	1,765
Retained earnings	23,918	25,024
Treasury shares	(2)	(3)
Total shareholders' equity	31,722	32,850
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	138	709
Foreign currency translation adjustment	17	56
Remeasurements of defined benefit plans	(29)	241
Total accumulated other comprehensive income	126	1,007
Non-controlling interests	278	179
Total net assets	32,127	34,037
Total liabilities and net assets	52,809	54,425
-		

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 Net sales Net sales of completed construction contracts 72,697 71,752 Sales in other businesses 221 127 Total net sales 72,918 71,880 Cost of sales Cost of sales of completed construction contracts 59,117 59,102 Cost of sales in other businesses 115 69 Total cost of sales 59,233 59,172 Gross profit Gross profit on completed construction contracts 13,579 12,650 Gross profit - other business 105 58 13,685 12,708 Total gross profit 8,233 8,351 Selling, general and administrative expenses 5,451 4,356 Operating profit Non-operating income 10 Interest income 6 Dividend income 12 66 Patent income 14 12 Foreign exchange gains 40 17 Compensation income 39 23 Other 11 97 157 Total non-operating income Non-operating expenses 7 Interest expenses 13 17 42 Guarantee commission Commission for syndicated loans 55 11 43 Settlement payments Other 6 6 Total non-operating expenses 86 116 Ordinary profit 5,462 4,397 Extraordinary income 8 Gain on sale of non-current assets 99 Gain on sale of businesses Total extraordinary income 107 Extraordinary losses Loss on retirement of non-current assets 22 2 4 Impairment losses 27 2 Total extraordinary losses 5,435 4,503 Profit before income taxes Income taxes - current 1,827 1,500 Income taxes - deferred (0)49 1,826 1,550 Total income taxes Profit 3,608 2,952 81 Profit (loss) attributable to non-controlling interests (113)Profit attributable to owners of parent 3,526 3,066

Consolidated statements of comprehensive income

		(Williams of year)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Profit	3,608	2,952
Other comprehensive income		
Valuation difference on available-for-sale securities	26	571
Foreign currency translation adjustment	22	59
Remeasurements of defined benefit plans, net of tax	29	264
Total other comprehensive income	78	895
Comprehensive income	3,686	3,848
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,597	3,946
Comprehensive income attributable to non-controlling interests	89	(98)

Consolidated statements of changes in equity

Fiscal year ended March 31, 2023

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,052	1,753	22,560	(0)	30,365
Changes during period					
Dividends of surplus			(2,168)		(2,168)
Profit attributable to owners of parent			3,526		3,526
Purchase of treasury shares				(1)	(1)
Net changes in items other than shareholders' equity					_
Total changes during period	=	-	1,357	(1)	1,356
Balance at end of period	6,052	1,753	23,918	(2)	31,722

	Α	accumulated other co	omprehensive incon	ne		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at						
beginning of period	112	3	(58)	56	188	30,610
Changes during period						
Dividends of surplus						(2,168)
Profit attributable to owners of parent						3,526
Purchase of treasury shares						(1)
Net changes in items other than shareholders' equity	26	14	29	70	89	159
Total changes during period	26	14	29	70	89	1,516
Balance at end of period	138	17	(29)	126	278	32,127

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,052	1,753	23,918	(2)	31,722
Changes during period					
Issuance of new shares	12	12			24
Dividends of surplus			(1,960)		(1,960)
Profit attributable to owners of parent			3,066		3,066
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					_
Total changes during period	12	12	1,105	(0)	1,128
Balance at end of period	6,064	1,765	25,024	(3)	32,850

	Α	accumulated other co	omprehensive incon	ne		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	138	17	(29)	126	278	32,127
Changes during period						
Issuance of new shares						24
Dividends of surplus						(1,960)
Profit attributable to owners of parent						3,066
Purchase of treasury shares						(0)
Net changes in items other than shareholders' equity	571	38	270	880	(98)	781
Total changes during period	571	38	270	880	(98)	1,910
Balance at end of period	709	56	241	1,007	179	34,037

Consolidated statements of cash flows

Cash flows from operating activities Profit before income taxes Speciation Profit before income taxes Speciation Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for warranties for completed construction Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Loss (gain) on sale of property, plant and equipment Loss (gain) on sale of businesses Loss on retirement of non-current assets Interest and dividend income Interest and dividend income Interest expenses Poreign exchange losses (gains) Impairment losses Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in davances received on construction contracts in progress Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase and dividends received in the liabilities Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in accrued consumption taxes Increas	
Cash flows from operating activities Profit before income taxes to the property in the profit tability Profit before income taxes to the profit tability Profit before income taxes to the profit tability Profit before income taxes to the profit table taxes to the profit table taxes to the profit table taxes to the profit taxes the profit taxes that the profit taxes	
Profit before income taxes Depreciation Depreciation Depreciation Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for warranties for completed construction Increase (decrease) in provision for loss on construction contracts Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Increase (decrease) in sale of businesses Increase (decrease) in courtern assets Interest and dividend income Interest tand dividend income Interest expenses Increase (decrease) in trade receivables Ingregies (increase) in trade receivables Ingregies (increase) in trade receivables Increase (increase) in trade receivables Increase (increase) in other assets Increase (decrease) in other assets Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in other liabilities Increase (decrease) in other liabilities Increase (decrease) in other liabilities Increase (decrease) in trade payables Incre	
Depreciation 583 Increase (decrease) in allowance for doubtful accounts (11) Increase (decrease) in provision for warranties for completed construction Increase (decrease) in provision for loss on construction contracts (140) Increase (decrease) in provision for bonuses (111) Increase (decrease) in provision for bonuses (111) Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability (143) Loss (gain) on sale of property, plant and equipment — Loss (gain) on sale of businesses —— Loss on retirement of non-current assets (122) Interest and dividend income (19) Interest expenses —— Foreign exchange losses (gains) (11) Impairment losses (11) Impairment losses (11) Decrease (increase) in trade receivables (11,314) Decrease (increase) in trade receivables (1379) Increase (decrease) in trade payables (379) Increase (decrease) in trade payables (379) Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes (45) Increase (decrease) in other liabilities (48) Subtotal (49) Interest and dividends received (19) Interest and dividends received (19) Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities (2,659)	
Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for warranties for completed construction Increase (decrease) in provision for loss on construction contracts Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Increase (gain) on sale of property, plant and equipment Increase (gain) on sale of businesses Increase (decrease) in concurrent assets Interest and dividend income Interest expenses Interest and dividend income Interest expenses Increase (increase) in trade receivables Ingrairment losses Increase (increase) in trade receivables Increase (increase) in trade receivables Increase (increase) in other assets Increase (decrease) in other assets Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease	4,503
Increase (decrease) in provision for warranties for completed construction Increase (decrease) in provision for loss on construction contracts Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Increase (decrease) in sale of property, plant and equipment Increase (decrease) in on-current assets Increase (devindend income Interest and dividend income Interest expenses Interest expenses Increase (increase) in trade receivables Increase (increase) in trade receivables Increase (increase) in costs on construction contracts in progress Increase (decrease) in other assets Increase (decrease) in it rade payables Increase (decrease) in it rade payables Increase (decrease) in advances received on construction Contracts in progress Increase (decrease) in other isabilities Increase (decrease) in other liabilities Increase (decrease) in other liab	781
construction Increase (decrease) in provision for loss on construction contracts Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Increase (decrease) in retirement of property, plant and equipment Increase (gain) on sale of businesses Increase and dividend income Interest and dividend income Interest expenses Interest expenses Increase (increase) in trade receivables Ingairment losses Increase (increase) in trade receivables Increase (increase) in costs on construction contracts in progress Increase (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in trade payables Increase (decrease) in advances received on construction Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (de	(2
Increase (decrease) in provision for loss on construction contracts Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Increase (decrease) in on-current assets Increase (devine on-current assets Intrest and dividend income Interest expenses Increase (increase) in trade receivables Intrest expenses Increase (increase) in trade receivables Increase (increase) in costs on construction contracts in progress Increase (decrease) in other assets Increase (decrease) in in the assets Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in other liabilities I	2
Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Increase (decrease) in retirement dequipment Increase (decrease) in construction contracts in progress Increase (increase) in other assets Increase (decrease) in other assets Increase (decrease) in trade received on construction contracts in progress Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (d	_
Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Increase (gain) on sale of property, plant and equipment Increase (gain) on sale of businesses Interest and dividend income Interest expenses Interest expenses Interest expenses Increase (gains) Inpairment losses Inpairment losses Increase (increase) in trade receivables Increase (increase) in costs on construction contracts in progress Increase (decrease) in trade payables Increase (decrease) in trade payables Increase (decrease) in advances received on construction Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Inc	220
Increase (decrease) in provision for bonuses for directors (and other officers) Increase (decrease) in retirement benefit liability Loss (gain) on sale of property, plant and equipment Loss (gain) on sale of businesses Loss on retirement of non-current assets Loss on retirement of non-current assets 22 Interest and dividend income Interest expenses 7 Foreign exchange losses (gains) Intrapairment losses 4 Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in ther assets Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in other liabilities Increase (decrease) in other liabilities Increase (decrease) in other liabilities Interest and dividends received Interest and dividends received Interest paid Interest paid Increase paid Increase paid Increase paid Increase provided by (used in) operating activities 6 Increase paid In	
other officers) Increase (decrease) in retirement benefit liability Loss (gain) on sale of property, plant and equipment Loss (gain) on sale of businesses Loss on retirement of non-current assets 100	(293
Increase (decrease) in retirement benefit liability Loss (gain) on sale of property, plant and equipment Loss (gain) on sale of businesses Loss on retirement of non-current assets 122 Interest and dividend income (19) Interest expenses 7 Foreign exchange losses (gains) Impairment losses 4 Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in other assets Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in other liabilities Increase (decrease) in	(4
Loss (gain) on sale of property, plant and equipment Loss (gain) on sale of businesses Loss on retirement of non-current assets 22 Interest and dividend income (19) Interest expenses 7 Foreign exchange losses (gains) (11) Impairment losses 4 Decrease (increase) in trade receivables (1,314) Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities (48) Subtotal A,079 Interest and dividends received Interest paid Increase paid Net cash provided by (used in) operating activities 2,659	
Loss (gain) on sale of businesses Loss on retirement of non-current assets 22 Interest and dividend income (19) Interest expenses 7 Foreign exchange losses (gains) (11) Impairment losses 4 Decrease (increase) in trade receivables (1,314) Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in acrued consumption taxes Increase (decrease) in other liabilities (48) Subtotal A,079 Interest and dividends received Increase paid Increase paid Increase paid Interest paid Increase provided by (used in) operating activities 2,659	231
Loss on retirement of non-current assets Interest and dividend income Interest expenses Foreign exchange losses (gains) Impairment losses Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in other liab	(8
Interest and dividend income Interest expenses Foreign exchange losses (gains) Impairment losses Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in other l	(99
Interest expenses 7 Foreign exchange losses (gains) (11) Impairment losses 4 Decrease (increase) in trade receivables (1,314) Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets 156 Increase (decrease) in trade payables (379) Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes (45) Increase (decrease) in other liabilities (48) Subtotal 4,079 Interest and dividends received 19 Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities 2,659	2
Foreign exchange losses (gains) Impairment losses Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in other liabilities	(76
Impairment losses Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in other liabili	13
Decrease (increase) in trade receivables Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in other liabilities Subtotal Interest and dividends received Interest paid Interest paid Income taxes paid Net cash provided by (used in) operating activities (1,314) 17 17 17 17 17 17 17 17 17 1	(17
Decrease (increase) in costs on construction contracts in progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in other liabilities Subtotal Interest and dividends received Interest paid Interest paid Income taxes paid Net cash provided by (used in) operating activities 17 17 156 167 17 17 17 17 17 17 17 17	-
progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Increase (decrease) in other liabilities Subtotal Interest and dividends received Interest paid Interest paid Income taxes paid Net cash provided by (used in) operating activities 156 (379) (172)	869
progress Decrease (increase) in other assets Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities (48) Subtotal A,079 Interest and dividends received 19 Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities 2,659	48
Increase (decrease) in trade payables Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities (48) Subtotal 4,079 Interest and dividends received 19 Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities (379) (172) (1	70
Increase (decrease) in advances received on construction contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Subtotal Interest and dividends received Interest paid Interest paid Income taxes paid Net cash provided by (used in) operating activities (172) (172) (185) (186) (196) (197) (197) (198)	(417
contracts in progress Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities (48) Subtotal 4,079 Interest and dividends received 19 Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities (172) (145) (48) (48) (48) (19) (10) (10) (11) (11) (12) (12) (12) (12) (13) (14) (15) (17) (17) (17) (18) (18) (18) (18) (18) (18) (18) (18	661
Increase (decrease) in accrued consumption taxes Increase (decrease) in other liabilities Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities (45) (48) (48) (49) (49) (49) (49) (49) (40) (49) (40)	551
Increase (decrease) in other liabilities (48) Subtotal 4,079 Interest and dividends received 19 Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities 2,659	331
Subtotal 4,079 Interest and dividends received 19 Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities 2,659	118
Interest and dividends received 19 Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities 2,659	(579
Interest paid (7) Income taxes paid (1,432) Net cash provided by (used in) operating activities 2,659	6,505
Income taxes paid (1,432) Net cash provided by (used in) operating activities 2,659	76
Net cash provided by (used in) operating activities 2,659	(13
	(2,147
	4,421
Cash flows from investing activities	
Purchase of investment securities (585)	(1,256
Purchase of property, plant and equipment (1,130)	(976
Proceeds from sale of property, plant and equipment –	(
Purchase of intangible assets (62)	(107
Payments for retirement of non-current assets (15)	_
Payments for asset retirement obligations –	(1
Payments of guarantee deposits (6)	(44
Proceeds from refund of guarantee deposits 12	11
Proceeds from sale of businesses –	99
Other payments (0)	(11
Other proceeds 0	_
Net cash provided by (used in) investing activities (1,788)	(2,287

		(minions of jen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Cash flows from financing activities		
Repayments of lease liabilities	(5)	(5)
Purchase of treasury shares	(1)	(0)
Dividends paid	(2,165)	(1,958)
Net cash provided by (used in) financing activities	(2,171)	(1,965)
Effect of exchange rate change on cash and cash equivalents	34	18
Net increase (decrease) in cash and cash equivalents	(1,266)	187
Cash and cash equivalents at beginning of period	20,723	19,457
Cash and cash equivalents at end of period	19,457	19,644

Non-consolidated financial statements Non-consolidated balance sheets

		(Millions of yen)
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	18,520	18,507
Notes receivable - trade	1,805	1,300
Electronically recorded monetary claims - operating	3,462	2,979
Accounts receivable from completed construction	15,700	15,848
contracts		- /
Real estate for sale	0	0
Costs on construction contracts in progress	278	228
Raw materials and supplies	214	549
Accounts receivable - other	298	323
Other	441	726
Allowance for doubtful accounts	(2)	=
Total current assets	40,720	40,463
Non-current assets		
Property, plant and equipment		
Buildings	3,936	3,987
Accumulated depreciation	(2,400)	(2,477)
Buildings, net	1,536	1,509
Structures	569	570
Accumulated depreciation	(395)	(417)
Structures, net	174	153
Machinery and equipment	5,198	5,523
Accumulated depreciation	(3,902)	(4,120)
Machinery and equipment, net	1,296	1,403
Tools, furniture and fixtures	204	230
Accumulated depreciation	(157)	(163)
Tools, furniture and fixtures, net	47	66
Land	2,634	2,634
Leased assets	3	3
Accumulated depreciation	(3)	(3)
Leased assets, net		
Construction in progress	614	545
Other, net	2	2
Total property, plant and equipment	6,305	6,314
Intangible assets		- 7-
Leasehold interests in land	50	50
Software	264	229
Other	261	276
Total intangible assets	576	556
rotal intaligible assets		330

		(Millions of yen)
	As of March 31, 2023	As of March 31, 2024
Investments and other assets		
Investment securities	1,040	3,119
Shares of subsidiaries and associates	439	439
Guarantee deposits	304	331
Distressed receivables	20	20
Deferred tax assets	1,924	1,622
Other	36	37
Allowance for doubtful accounts	(21)	(21)
Total investments and other assets	3,743	5,550
Total non-current assets	10,626	12,421
Total assets	51,347	52,884
Liabilities		
Current liabilities		
Notes payable - trade	5,614	6,454
Accounts payable for construction contracts	5,780	5,491
Income taxes payable	1,060	615
Advances received on construction contracts in progress	405	475
Provision for warranties for completed construction	170	172
Provision for loss on construction contracts	28	240
Provision for bonuses	1,121	830
Provision for bonuses for directors (and other officers)	28	25
Other	1,995	1,248
Total current liabilities	16,203	15,554
Non-current liabilities		
Provision for retirement benefits	3,941	4,171
Other	98	98
Total non-current liabilities	4,040	4,269
Total liabilities	20,244	19,823
	-	

		(initialis of juil)
	As of March 31, 2023	As of March 31, 2024
Net assets		
Shareholders' equity		
Share capital	6,052	6,064
Capital surplus		
Legal capital surplus	1,753	1,765
Total capital surplus	1,753	1,765
Retained earnings		
Other retained earnings		
Retained earnings brought forward	23,160	24,524
Total retained earnings	23,160	24,524
Treasury shares	(2)	(3)
Total shareholders' equity	30,964	32,351
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	138	709
Total valuation and translation adjustments	138	709
Total net assets	31,102	33,061
Total liabilities and net assets	51,347	52,884

Non-consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Net sales		
Net sales of completed construction contracts	69,206	69,878
Total net sales	69,206	69,878
Cost of sales		
Cost of sales of completed construction contracts	56,601	57,550
Total cost of sales	56,601	57,550
Gross profit		
Gross profit on completed construction contracts	12,605	12,327
Total gross profit	12,605	12,327
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	205	189
Provision for bonuses for directors (and other officers)	28	25
Salaries, allowances and bonuses	3,161	3,182
Provision for bonuses	449	333
Retirement benefit expenses	241	233
Legal welfare expenses	772	795
Welfare expenses	299	308
Repair and maintenance expenses	16	42
Stationery expenses	359	339
Communication and transportation expenses	396	435
Power utilities expenses	55	49
Research study expenses	257	310
Advertising expenses	31	72
Provision of allowance for doubtful accounts	0	(2)
Entertainment expenses	69	83
Donations	3	6
Rent expenses on land and buildings	403	424
Depreciation	209	222
Taxes and dues	268	236
Insurance expenses	20	23
Miscellaneous expenses	523	534
Total selling, general and administrative expenses	7,773	7,846
Operating profit	4,831	4,480
Non-operating income	1,031	1,100
Interest income	10	21
Dividend income	12	243
Patent income	30	22
Foreign exchange gains	30	28
Compensation income	_	39
Other	18	9
	102	364
Total non-operating income	102	304
Non-operating expenses	4	2
Interest expenses	4	2
Guarantee commission	16	41
Commission for syndicated loans	55	11
Settlement payments	_	43
Other	0	2
Total non-operating expenses	76	99
Ordinary profit	4,857	4,746

		(Willions of yell)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Extraordinary income		
Gain on sale of non-current assets	_	22
Total extraordinary income		22
Extraordinary losses		
Loss on retirement of non-current assets	22	0
Impairment losses	4	_
Total extraordinary losses	27	0
Profit before income taxes	4,830	4,768
Income taxes - current	1,692	1,394
Income taxes - deferred	(8)	49
Total income taxes	1,683	1,444
Profit	3,147	3,324

Non-consolidated statements of changes in equity Fiscal year ended March 31, 2023

	Shareholders' equity				
		Capital surplus	Retained earnings		
	Share capital	Legal capital surplus	Other retained earnings Retained earnings	Treasury shares	Total shareholders' equity
			brought forward		
Balance at beginning of period	6,052	1,753	22,182	(0)	29,987
Changes during period					
Dividends of surplus			(2,168)		(2,168)
Profit			3,147		3,147
Purchase of treasury shares				(1)	(1)
Net changes in items other than shareholders' equity					-
Total changes during period	-		978	(1)	977
Balance at end of period	6,052	1,753	23,160	(2)	30,964

	Valuation and		
	translation		
	adjustments		
	Valuation	Total net assets	
	difference on		
	available-for-sale		
	securities		
Balance at beginning of period	112	30,099	
Changes during period			
Dividends of surplus		(2,168)	
Profit		3,147	
Purchase of treasury shares		(1)	
Net changes in items other than	26	26	
shareholders' equity	20	20	
Total changes during period	26	1,003	
Balance at end of period	138	31,102	

	Shareholders' equity				
		Capital surplus	Retained earnings		
	Share capital	Legal capital	Other retained earnings	Treasury shares	Total shareholders'
		surplus	Retained earnings brought forward		equity
Balance at beginning of period	6,052	1,753	23,160	(2)	30,964
Changes during period					
Issuance of new shares	12	12			24
Dividends of surplus			(1,960)		(1,960)
Profit			3,324		3,324
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					_
Total changes during period	12	12	1,363	(0)	1,386
Balance at end of period	6,064	1,765	24,524	(3)	32,351

	Valuation and	
	translation	
	adjustments	
	Valuation	Total net assets
	difference on	
	available-for-sale	
	securities	
Balance at beginning of period	138	31,102
Changes during period		
Issuance of new shares		24
Dividends of surplus		(1,960)
Profit		3,324
Purchase of treasury shares		(0)
Net changes in items other than	571	571
shareholders' equity	3/1	371
Total changes during period	571	1,958
Balance at end of period	709	33,061